CROSSOVER YOUTH PRACTICE MODEL (CYPM)

Improving outcomes for juveniles through aligned practices

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Who Are Crossover Youth?

**Crossover Youth:**
Any youth who experiences maltreatment and engages in delinquency

**Dually-Involved:**
A crossover youth who has had some level of system contact in the child welfare & juvenile justice systems

**Dually-Adjudicated:**
A dually-involved youth who has court involvement in both systems
Why Focus on Crossover Youth?

National Data Reveals:

- Link between childhood maltreatment and later delinquent behaviors
- Younger at the time of first arrest
- Higher rates of recidivism
- Detained more often and for longer periods of time
- Experience more frequent placement changes
Why Focus on Crossover Youth?

National Data Reveals:

- More likely to experience school failure
- More extensive mental health needs
- More likely to experience formal court processing in juvenile justice
- Poorer outcomes even into adulthood
How Can Collaboration Help?

- A deeper level of understanding
- Greater awareness of assets and limitations
- A developing sense of shared responsibility
- Streamline processes
- Make necessary information available
- Identify opportunities for alternatives
How Can Collaboration Help?

- Ensure the use of appropriate and valid evaluations
- Produce cohesive case plans
- Successfully engage youth and families
- Make effective use of scarce resources
- Promote decision making that is fair, equitable, and developmentally appropriate
It’s time for a change.
Why Implement CYPM in Maricopa?

In Maricopa County dual wards:

- Subset of kids age 14 and under (n=104):
  - are more likely to be in out-of-home care with DCS
  - 69% were in detention an average of 2.6 times and an average of 28.4 days

- 1st Q FY2014, 23% of all youth detained had either a current or past dependency filed.

- Within the first 3 weeks of pilot, 155 dually involved cases were systematically identified.
  - Approximately 15% of our overall referral population since launch.
Of juveniles with 4 or more complaints, 62% of them are dually involved.

Dually involved youth penetrate the juvenile justice system more than non-dually involved youth.

N= 6,683 Delinquency-Involved Juveniles in a one day snap shot (July 2013)
N= 621 Dually Involved Juveniles (9.3 % of total Delinquency)
Problem

(A different look based on snapshot taken on 7/27/13)

- Of all youth in the delinquency system (n=6,683)
  - 37.2% Probation
  - 39.7% Diversion

- Of all of the dual wards from the snapshot (n=621)
  - 71% Probation
  - 9.5% Diversion
Children in Out of Home Care

N = 9,125

Supervisory District Number of Children by Zip Code

- 1 - 19
- 20 - 49
- 50 - 93
- 94 - 144
- 145 - 288

N = Total number of children in Out-Of-Home Care on December 31, 2013 in Maricopa County.
Overarching Goals of CYPM

- Reduction in the number of youth placed in out-of-home care
- Reduction in the use of congregate care
- Reduction in the disproportionate representation of children of color; particularly in the crossover population
- Reduction in the number of youth crossing over and/or becoming dually-adjudicated
Historical Overview of CYPM

- July 2012
  - Georgetown Certification

- November 2012
  - Judge Blakey begins hearing CYPM cases

- April 2013
  - CYPM introduced to stakeholders
  - May 2013
  - Georgetown site visits
  - August 2013
  - November 2013
  - October 2014

- April 2014
  - CYPM rolled out to other counties

- May 2014
  - Pilot Project Began

- September 2014
  - Maricopa Steering Committee launched and Training of Delinquency Judicial Officers

- November 2014
  - Second Georgetown Team Capstone focus on integrated case plan
Prior to CYPM

- No formal process or expectation to identify dually involved youth

- Lack of consensus of what information could be shared from both a day-to-day, case management, and planning perspective

- Separate case plans and assessments

- No coordination or collaboration on court reports. Two separate court reports often with differing recommendations.

- Workers not required to attend each others hearings (Dependency or Delinquency)
Prior to CYPM

- Juvenile Justice
- Behavioral Health
- Child Welfare
- Education

YOUTH AND FAMILIES
Crossover Protocol

The Crossover Youth Practice Model (CYPM) is a multi-agency collaboration which seeks to improve outcomes for youth who are dually-involved in the child welfare and juvenile justice systems. This model also seeks to decrease the incidence of youth crossing between these two systems.

EXPECTED RESULT → improving outcomes for juveniles involved in both systems.
Crossover Protocol Objectives

- initiating contact at the earliest point possible
- enhancing communication between agencies
- collaborating with the school, DCS, RBHA, and law enforcement through increased information sharing and communication, and
- collaboratively engaging the family
- coordinating services intended to stabilize the family unit as early as possible so they can function without system involvement.
Crossover Protocol

- Identification
- Notification of all interested parties
- JJET Referral to RBHA
- Initial 5 Day Case Staffing (5 Day Discussion Guide)
- Initial Crossover Team Meeting (CYPM Plan for Success)
- Subsequent Crossover Team Meetings
- Required attendance at Delinquency and Dependency Hearings by JPD, DCS and RBHA
Success Story

• 13 year old with 14 theft related delinquent referrals
• Mother running organized theft ring involving her children
• Child was a victim of sexual and other abuses
• Information sharing played key role
• Child is receiving appropriate treatment and supports
System Changes for Maricopa County

- Multi-agency protocols were developed
- Formalized Identification system in place for dually involved youth
- Immediate notification upon receipt by either system that the case is Crossover (email distribution groups)
- Increased and faster sharing of case information (within 5 days of being assigned a case)
- Increased Information Sharing- Administrative Order and Data Sharing Agreements
- All dually involved youth are immediately referred to MMIC-RBHA
System Changes for Maricopa County

- Family Focused Integrated Case Plan
- Monthly team meetings
- Coordinated recommendations for treatment and placement
- Probation is arranging transportation for juveniles who would have been detained for parents that have no transportation instead of releasing to DCS
- Trainings for Congregate care/resource providers on when to call a crisis team verses law enforcement
- Diversion protocols in place to enhance and maintain communication between DCS and Probation and increase Diversion compliance
- Family Involvement Center referrals from probation to ensure family and care giver voice and participation.
Prevention of Crossover

- Probation is arranging transportation for juveniles who would have been detained for parents that have no transportation instead of releasing to DCS
- Trainings for Congregate care/resource providers on when to call a crisis team verses law enforcement
- Diversion protocols in place to enhance and maintain communication between DCS and Probation and increase Diversion compliance
- Domestic Violence Diversion Officers
- High Impact Program (HIP)
Promise of Success

• Since August 2014, 115 youth have been transported home without a stay in detention or a court appearance saving time, money, and resources for the Juvenile Court

• From July 2013 to May 2015, we have seen an increase from 9.5% to 16% for diversion eligibility for crossover youth

• Accordingly, we have seen a decrease in crossover youth being placed on Probation from 71% to 64% within the same time frame
Success Story

- Habitual runaway
- Through information sharing family friend was identified
- Family friend took child in on a 90 day voluntary placement
- Child received trauma and family therapy services
- Family agreed to participate in family preservation
- Child returned home, success in school and on probation
- After returning home, parents agree to allow child to attend same school so there was no educational disruption
- Family friend still actively involved in child’s life
Thank You